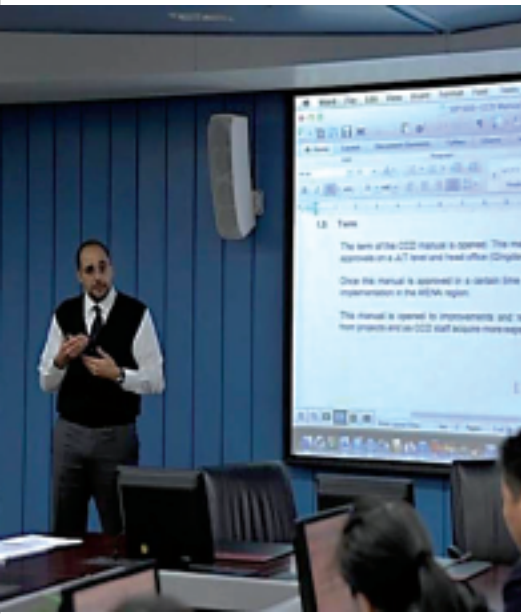


ENCOZEN
Engineering Consultants

COMPANY PROFILE



OUR BRIEF



Welcome to Encozen.

Encozen provides engineering consultancy services in the Middle East and Africa and has serviced various construction stakeholders in the disciplines of contract and commercial management, planning, claims, dispute resolution and project management.

Encozen has successfully worked with diverse environments, cultures, sectors and industries including commercial, residential, health care, infrastructure, power, food and agriculture.

Encozen services reputable companies and vigorously strives to establish and maintain proper and professional relationships with its clients by providing outstanding and customized services coupled with optimum frameworks of engagement. By thorough study of the project at hand and the client's requirements, Encozen provides its clients with the most comprehensive services in the sake of maximizing the value added to its clients and finding the most effective terms of engagement.

Encozen strives to maximize knowledge transfer to its clients' resources during its engagement thus rendering clients' investments in Encozen of a long-term nature. Encozen terms of engagement are flexible depending on clients' needs and include individual or combined services.

"Looking forward to work with you"



OUR SERVICES

A variety of Services

<u>Contract Management Services</u>	3
<u>Commercial Management Services</u>	3
<u>Planning & Scheduling Services</u>	4
<u>Claims & Dispute Resolution Services</u>	4
<u>Client Representative Services</u>	5
<u>Management Consultancy Services</u>	5

CONTRACT MANAGEMENT SERVICES

Pre-Qualification to Contract Award

Preparation / review of pre-qualification documents

Preparation / review / negotiation of teaming agreements

Preparation / review of tender documents

Preparation / review of tender addenda, qualifications, clarifications, questions and answers

Preparation / review / negotiation of contract documents

Contract Award to Final Hand Over

Preparation / advice on contractual matters

Preparation / review / negotiation of subcontract, supply and design agreements

Advice on design, construction and property insurance

COMMERCIAL MANAGEMENT SERVICES

Pre-Qualification to Contract Award

Preparation of budgets

Preparation / review of tender or contract bill of quantities

Preparation / review of preambles to bill of quantities or method of measurement

Preparation / review of cash flow

Preparation / review of payment terms and financial securities

Contract Award to Final Hand Over

Preparation / review of risk management plan

Preparation / review of design development revised bill of quantities and budget

Preparation / review of cost report and cash flow

Preparation / review of interim and final payment application and accounts

Preparation / review of variations' bill of quantities and measurement

Preparation / review of interim and final re-measurement

Preparation / review of letter of credits and bank guarantees

PLANNING & SCHEDULING SERVICES

Pre & Post Contract Award

Preparation of preliminary project schedule or milestones

Preparation / review of detailed project resource loaded schedule

Preparation / review of variation's schedule

Preparation / review of acceleration and recovery schedule

Preparation / review of progress reports

Preparation / review of individual time impact analysis and overall or integrated time impact analysis

Preparation / review of concurrent delays analysis

Preparation / review of disruption analysis

Preparation / review of productivity analysis and improvement

CLAIMS & DISPUTE RESOLUTION SERVICES

Post Contract Award

Preparation / review of notices to claim

Preparation / review of financial claims and counterclaims

Preparation / review of extension of time claims and counterclaims and associated costs

Preparation / review of independent analysis of claims and counterclaims

Preparation / review of disputes documentation

Preparation / review of contractual claims and counterclaims for arbitration or legal proceedings

CLIENT REPRESENTATIVE SERVICES

Pre-Qualification to Contract Award

- Management of pre-qualification process
- Identification and appointment of engineering firms
- Establishing owner's technical and commercial requirements
- Management of design process and tendering process
- Preparation of project budget and program
- Advice on optimum tender for contract award
- Review of contract documents and management of award process

Contract Award to Final Hand Over

- Project and construction controls
- Planning controls
- Commercial controls
- Contract controls

MANAGEMENT CONSULTANCY SERVICES

Corporate & Projects

- Structuring / re-structuring of contracts, commercial and planning departments
- Preparation / implementation of contracts, commercial and planning departments manual
- Trainings in contracts, commercial and planning disciplines

OUR PROJECTS

Encozen has serviced the following projects, whether during pre-contract (concept, pre-qualification, tendering, award) or post-contract (kick off, execution, preliminary acceptance, defects liability period, final acceptance) phases



COMMERCIAL & RESIDENTIAL PROJECTS

PROJECT NAME	PROJECT OWNER	ENCOZEN SERVICES
Kingdom Centre, Riyadh - KSA	Kingdom Holding Co. / Trade Center Company Ltd.	Post-Contract: Commercial Management and Dispute Resolution
Convention Center & Delegation Heads, Jeddah - KSA	Saudi Royal Protocol	Pre-Contract: Contract & Commercial Management
Information Technology & Communica- tion Complex (ITCC), Infrastructure Package & Data Center Package, Riyadh - KSA	Rayadah Investment Company (RIC)	Post-Contract: Contract & Commercial Management and Claims
Jewels Twin Towers, Dubai - UAE	Jewels Ltd.	Post-Contract: Contract Management
Underground Car Park & Utility Bldgs at Diwan Al Amiri, Doha - Qatar	Private Engineering Office	Post-Contract: Claims
Qatar Silhouette Tower, Doha - Qatar	Qatar Islamic Bank (QIB)	Post-Contract: Contract Management
Jabal Al Kabah Hotel Phase I, Makkah, KSA	Abdulatif Jameel Real Estate Investment Co.	Post-Contract: Claims

PROJECT NAME	PROJECT OWNER	ENCOZEN SERVICES
Hamad Medical City - Nurses Hostel & Married Staff Accommodations, Doha - Qatar	Ministry of Municipal Affairs & Agriculture - Building Engineering Department	Post-Contract: Contract Management & Commercial
Housing Projects, Yanbu Industrial City, Yanbu - KSA	Saudi Arabia Basic Industries Company (SABIC)	Pre-Contract: Contract & Commercial Management
Al Mada Towers, Jeddah - KSA	Kepelalnumu	Pre-Contract: Contract & Commercial Management
Credit Suisse Fit Out, Riyadh - KSA	Credit Suisse / Saudi Swiss Securities	Pre & Post-Contract: Contract & Commercial, Scheduling and Client Representative
Residential Building, Jawhara Jeddah - KSA	DAMAC	Pre & Post-Contract: Contract & Commercial Management
East Dammam Site Development & Housing Dammam - KSA	Saudi Aramco	Pre-Contract: Contract & Commercial Management
Jabal Omar Development, Makkah - KSA	Jabal Omar Development Co.	Pre-Contract: Contract & Commercial Management
King Abdullah International Gardens, Riyadh - KSA	Riyadh Municipality	Pre-Contract: Contract & Commercial Management
Al Esayi Tower, Jeddah - KSA	Sheikh Mohammed Omer Al Esayi and SAMBA	Pre-Contract: Contract & Commercial Management Post-Contract: Contract Management & Claims
King Abdullah Financial District, Conference Center A.01, Sub-Structure & Steel Erection Enabling Works, Riyadh - KSA	Rayadah Investment Company (RIC)	Post-Contract: Contract Management
Body Masters Gym Developments, KSA	Body Masters / Amwal Al Khaleej	Pre & Post-Contract: Commercial Management and Client Representative
Al Olaya Towers, Riyadh - KSA	General Organization for Social Insurance (GOSI)	Post-Contract: Contract & Commercial Management and Claims
Janadriah Residential Development, Riyadh - KSA	PCL and Arabia	Pre-Contract: Planning & Scheduling
Al Khobar Lakes Development, Khobar - KSA	Emaar Middle East	Post-Contract: Contract & Commercial Management
Information Technology & Communication Complex, Convention Hotel Package Riyadh - KSA	Rayadah Investment Company (RIC)	Post-Contract: Claims

PROJECT NAME	PROJECT OWNER	ENCOZEN SERVICES
Communication & Information Technology Commission (CITC) Headquarters Riyadh - KSA	Communication & Information Technology Commission (CITC)	Post - Contract: Commercial Management
King Abdullah Waad Al-Shamal City Development Al Khabra - KSA	Ma' aden Infrastructure Company (MIC)	Pre - Contract: Contract & Commercial Management
SAMBA Head Quarters, Riyadh - KSA	SAMBA Financial Group	Post-Contract: Contract Management



HEALTH CARE & EDUCATION PROJECTS

PROJECT NAME	PROJECT OWNER	ENCOZEN SERVICES
Kingdom Hospital, Riyadh - KSA	Kingdom Holding Co. / Trade Center Company Ltd.	Post-Contract: Commercial Management
150 Clinics in KSA, KSA	Ministry of Public Health	Pre-Contract: Contract & Commercial Management
Qaseem University Hospital, Qaseem -KSA	Ministry of Higher Education	Pre-Contract: Contract & Commercial Management
Al Faisal University Development Phases I & II, Riyadh - KSA	Al Faisal University	Pre-Contract: Contract & Commercial Management
Imam Mohammad Bin Saud Islamic University, Riyadh - KSA	Imam Mohammad Bin Saud Islamic University	Pre-Contract: Contract & Commercial Management
King Khalid University, Abha - KSA	King Khalid University	Pre-Contract: Contract & Commercial Management
Prince Salman Science Oasis (PSSO), Riyadh - KSA	Arriyadh Development Authority (ADA)	Post-Contract: Contract Management
King Abdullah Petroleum Studies & Research Center (KAPSARC), Riyadh - KSA	Saudi Aramco	Post-Contract: Contract & Commercial Management and Claims
Techno Valley Project, Dahran - KSA	King Fahd University of Petroleum & Minerals	Post-Contract: Contract Management
Upstream Professional Development Center, Dahran — KSA	Saudi Aramco	Post-Contract: Claims & Dispute Resolution

PROJECT NAME	PROJECT OWNER	ENCOZEN SERVICES
King Abdullah Sports City (KASC) Jeddah - KSA	Saudi Aramco	Pre-Contract: Contract & Commercial Management
Expansion Project for King Faisal Specialist Hospital & Research Center, Jeddah - KSA	King Faisal Specialist Hospital & Research Center, General Organization - Jeddah Branch	Pre-Contract: Contract & Commercial Management
Hail Hospital 200 Beds, Hail - KSA	Ministry of Health	Post-Contract: Claims & Dispute Resolution
Princess Noura University for Women (PNUW), Housing Facilities Package and School of Dentistry & Pharmacy Package, Riyadh, KSA	Princess Noura University for Women (PNUW)	Post-Contract: Claims



FOOD & AGRICULTURAL PROJECTS

PROJECT NAME	PROJECT OWNER	ENCOZEN SERVICES
Al Marai CPP2 Factory, Services, Transport Depot, Workshops & Accommodations, Riyadh - KSA	Al Marai Co.	Post-Contract: Commercial Management
Pain d'Or Factory, Riyadh - KSA	Saudi Malco Group	Post-Contract: Contract & Commercial Management, Planning & Scheduling and Client Representative
Pizza Hut & MEED Fit Outs KSA	Mawarid Food Co	Pre & Post-Contract: Commercial Management
Kafaa Agricultural Development, Babar - Sudan	Government of Sudan	Post-Contract: Contract Management, Claims & Dispute Resolution
Al Kharj Flour Mill, Al Kharj - KSA	Saudi Arabia Grain Silos & Flour Mills Organization (GSFMO)	Pre-Contract: Contract & Commercial Management
Tushka Agricultural Development, Tushka - Egypt	Government of Egypt / GAFI	Post-Contract: Contract Management, Claims & Dispute Resolution

OIL, GAS & PETROCHEMICAL PROJECTS



PROJECT NAME	PROJECT OWNER	ENCOZEN SERVICES
Jubail Paraffin & Lab Plant, Jubail -KSA	Gulf Farabi Petrochemical Co.	Pre-Contract: Contract & Commercial Management
Hawiyah Natural Gas Recovery Plant (HNRP), Hawiyah - KSA	Saudi Aramco	Post-Contract: Commercial Management
Hassad Project Jubail - KSA	Jubail Chemical Industries (JANA)	Post-Contract: Claims & Dispute Resolution
Karan Utilities & Co-generation Gas Plant, Khursaniyah - KSA	Saudi Aramco	Post-Contract: Claims & Dispute Resolution
Sadara Packaging Center Civil Works & Buildings, Jubail - KSA	Sadara (Saudi Aramco / Dow Chemical)	Pre-Contract: Contract & Commercial Management Post-Contract: Contract Management



WATER & POWER PROJECTS

PROJECT NAME	PROJECT OWNER	ENCOZEN SERVICES
Jazan Power Plant 250MW Extension, Jazan - KSA	Saudi Electricity Co. (SEC)	Pre-Contract: Contract & Commercial Management
Yanbu 500MW Thermal Power Plant, Yanbu - KSA	Marafiq	Pre-Contract: Contract & Commercial Management
Ras Az Zawr 2400 MW Power & Desalination Plant Package P Ras Az Zawr / Al Khair - KSA	Saline Water Conversion Corporation (SWCC)	Pre & Post-Contract: Contract & Commercial Management
PP10 Crude Oil Pipeline & Metering Station, Riyadh - KSA	Saudi Electricity Co. (SEC)	Post-Contract: Contract Management
Jeddah RO Phase 3, Jeddah - KSA	Saline Water Conversion Corporation (SWCC)	Pre-Contract: Contract & Commercial Management
Banha & Giza 750MW/1500MW Power Stations, Banha & Giza - Egypt	Ministry of Electricity & Energy	Post-Contract: Contract Management
Mirfa Independent Water & Power Project (IWPP), UAE	Abu Dhabi Water & Electricity Authority (ADWEA)	Pre-Contract: Contract Management
King Abdulaziz International Airport Sea Water Desalination Plant, Jeddah -KSA	General Authority of Civil Aviation (GACA)	Pre-Contract: Contract & Commercial Management
Deir Aamar Power Plant II, Tripoli - Lebanon	Ministry of Energy and Water (MoEW)	Pre-Contract: Contract & Commercial Management
Azzur & Sabiya Power Projects, Kuwait	Ministry of Electricity	Pre-Contract: Contract Management
Saudi Aramco Cogeneration Projects, Abqaiq, Hawiyah & Ras Tanura - KSA	Saudi Aramco	Pre-Contract: Contract & Commercial Management

PROJECT NAME	PROJECT OWNER	ENCOZEN SERVICES
Repowered Hussein Power Station, Zarqa - Jordan	Ministry of Electricity	Pre-Contract: Contract & Commercial Management
Maaden Phosphate Project Power & Desalination Project, Ras Az Zawr / Al Khair - KSA	Saudi Arabian Mining Company (Maaden)	Pre-Contract: Contract & Commercial Management
Rabigh Independent Power Project (IPP), Red Sea Coast - KSA	Rabigh Electricity Company	Post-Contract: Contract Management
MED Desalination Plants, Dubai, Al Wajh & Al Khafji-KSA	Saline Water Conversion Corporation (SWCC)	Pre-Contract: Contract & Commercial Management
Phase III Add-On Combined Cycle Project at Samra Thermal Power Station, Samra - Jordan	Samra Electric Power Company (SEPCO)	Pre-Contract: Contract & Commercial Management
Salalah IWPP, Salalah - Oman	SembCorp Industries	Post-Contract: Contract & Commercial Close Out
Yanbu Power & Desalination Plant (Phase 3), Yanbu - KSA	Saline Water Conversion Corporation (SWCC)	Pre-Contract: Contract & Commercial Management
Tabouk Power Plant Extension Stage VI (Units 11 & 12) Tabouk - KSA	Saudi Electricity Company (SEC)	Post-Contract: Commercial Management
Duba Power Plant Extension (Units 7, 8 & 9) Duba - KSA	Saudi Electricity Company (SEC)	Post-Contract: Commercial Management
Extension (350MW) of Jerada Charcoal Power Plant, Jerada - Morocco	Office Nationale de l' Electricite et de l' Eau Potable (ONEE)	Post-Contract: Contract & Commercial Management



PORTS, HIGHWAYS & INFRASTRUCTURE PROJECTS

PROJECT NAME	PROJECT OWNER	ENCOZEN SERVICES
King Abdulaziz Airport Hajj Terminal, Jeddah - KSA	General Authority of Civil Aviation (GACA)	Pre-Contract: Contract & Commercial Management
New King Abdulaziz International Airport (KAIA), Jeddah - KSA	General Authority of Civil Aviation (GACA)	Pre-Contract: Contract & Commercial Management
New Doha International Airport (NDIA), Doha - Qatar	Government of State of Qatar / New Doha International Airport (NDIA) Steering Committee	Pre-Contract: Contract Management Post-Contract: Contract & Commercial Management, Claims & Dispute Resolution
North South Railway (NSR) Civil & Tracks Works, Ras Az Zawr to Al Zabirah Mine - KSA	Ministry of Finance	Pre-Contract: Contract & Commercial Management
Aircraft Maintenance Hangars, Jeddah - KSA	Saudi Aerospace Engineering Industries (SAEI)	Pre-Contract: Contract & Commercial Management
Jet Propulsion Center, Jeddah - KSA	Saudi Arabian Airlines	Pre-Contract: Contract & Commercial Management
King Abdullah Financial District, Parcels 3.04 & 3.05 and Thumamah Road Junctions, Depressions, Travelator Tunnels & Landbridge, Riyadh - KSA	Rayadah Investment Company (RIC)	Post-Contract: Contract Management
Prince Mohammed Bin Abdulaziz International Airport, Madinah - KSA	General Authority of Civil Aviation (GACA)	Pre-Contract: Contract & Commercial Management
Riyadh Light Rail Mass Transit System, Riyadh - KSA	Arriyadh Development Authority (ADA)	Pre-Contract: Contract & Commercial Management
Passenger Station & Mosque, Riyadh - KSA	Saudi Railway Company	Pre-Contract: Contract & Commercial Management

PROJECT NAME	PROJECT OWNER	ENCOZEN SERVICES
Information Technology & Communication Complex (ITCC), District Cooling Package, Riyadh -KSA	Rayadah Investment Company (RIC)	Post-Contract: Contract Management
Shah Habshan Ruwais Section - Civil, Structures, Systems, facilities and Track Works, Abu Dhabi - UAE	Union Railway Abu Dhabi	Pre-Contract: Commercial Management
CITC Headquarters Building, Riyadh -KSA	Communication & Information Technology Commission (CITC)	Post-Contract: Commercial Management & Claims
New facilities at King Faisal Air Academy (KFAA), Saudi British Defence Co-operation Programme Riyadh & Tabuk -KSA	BAE Systems	Post-Contract: Contract Management



OUR CLIENTS

MAJOR CLIENTS



El Seif Group – El Seif Engineering Contracting (ESEC)



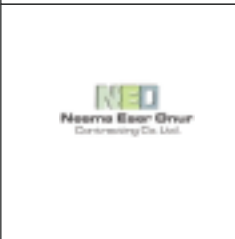
Saudi Malco Group – Pain d' Or (MALCO)



Saudi Masader for Water & Power (MASADER)

Modern Arab Construction (MAC)

Credit Suisse – Saudi Swiss Securities (SSS)



Al Rajhi International for Investment (RAII)

Mawarid Food Company (MFC)



Drake & Scull Construction (D&SC)

Al Arrab Contracting Company (ACC)

Nesma and Partners (NESMA)



Sepco3 Electric Power Construction Corporation (SEPCOIII)

Saudi Enterprise for Safety Equipment (SESE)

Saudi Business Machines (SBM)



NesmaEserOnur (NEO)

Kulak Construction

Contracting & Construction Enterprises (CCE)

Musharabia Contracting Co. (MCC)



Saudi Arabian Construction Co. (SACC)

SOME REFERENCES

CREDIT SUISSE 

TO WHOM IT MAY CONCERN

February 1, 2012

This is to certify that Encozen has provided Credit Suisse with project management services from January 2007 to April 2007.

Encozen has served us according to Credit Suisse standards and we would not hesitate to recommend them for such services.

For and on Behalf of Credit Suisse,

Daniel F. Luethy

Director of Corporate Real Estate Investments



Investment Banking • Private Banking • Asset Management

بِسْمِ اللَّهِ الرَّحْمَنِ الرَّحِيمِ

EL SEIF ENGINEERING CONTRACTING COMPANY

WITH LIMITED LIABILITY SR. 110.090.090.09
C.R. NO.: 1010199246, MEMBERSHIP NO.: 147287

HEAD OFFICE

P.O. Box 2774, Riyadh 11461
KINGDOM OF SAUDI ARABIA
TEL No.: +966 1 454-9191
FAX No.: +966 1 454-2759
E-MAIL : esec@el-seif.com.sa
WEBSITE: www.el-seif.com.sa



شركة السيف إنجنيرينج وكونتراكتينغ

تات مسؤولة محدودة ١١٠٠٩٠٠٠٠٠٠٠٠٠٠٠٠ ريال سعودي
سجل تجاري ١٠١٠١٩٩٩٤٦ رقم الشركة التجارية ١٤٧٢٨٧

المركز الرئيسي

ص.ب ٢٧٧٤ ، الرياض ١١٤٦١
المملكة العربية السعودية
تلفون : ٩١٩١-٤٥٤-١٤٦٦
فاكس : ٢٧٥٩-٤٥٤-١٤٦٦
بريد إلكتروني: esec@el-seif.com.sa
الرفع الإلكتروني: www.el-seif.com.sa

January 2012

This is to certify that Encozen has been serving El Seif Group of Companies, and namely El Seif Engineering Contracting since January 2007.

Encozen has provided us with contract administration and management, quantity surveying, commercial management, claims and dispute resolution services.

Encozen has served our head office as well as our Middle East projects with professionalism and dedication.

I wish Encozen all the best of growth.

Abdulaziz Al Khamis
President



BANKERS : Saudi American Bank - Riyadh
Saudi British Bank - Riyadh
AlBank AlSaudi AlFransi - Riyadh

البنوك ، البنك السعودي الأمريكي - الرياض
البنك السعودي البريطاني - الرياض
البنك السعودي الفرنسي - الرياض



شركة الاتحاد الهندسي السعودي
 كحبيب وعلامي
 Saudi Consolidated Engineering Company
Khatib & Alami
 License No. 323/13/72 رقم ترخيص ٧٢/١٣/٣٢٣

Our Ref

رقم

Date **February 21, 2012**

تاريخ

TO WHOM IT MAY CONCERN

SCEC - Khatib & Alami and Encozen have been working together on couple of projects during the past years.

Encozen has shown to be a professional consultancy practice with impressive project management, contract/commercial management and planning knowledge.

For that, we would not hesitate to recommend Encozen to construction stakeholders

**For and on behalf of:
 Saudi Consolidated Engineering Co.,
 (Khatib & Alami)**

Jihad A. Mohtadi
 Deputy Resident Manager



الرياض	جدة	الدمشق	الكويت	البحرين	القطر
رقم الترخيص: ع ٣٢٣ / ١٣ / ٧٢ ١١٤١١ - الرياض	رقم الترخيص: ع ٣٢٣ / ١٣ / ٧٢ ٢١٤١١ - جدة	رقم الترخيص: ع ٣٢٣ / ١٣ / ٧٢ ٣١٤١١ - دمشق	رقم الترخيص: ع ٣٢٣ / ١٣ / ٧٢ ٤١٤١١ - الكويت	رقم الترخيص: ع ٣٢٣ / ١٣ / ٧٢ ٥١٤١١ - البحرين	رقم الترخيص: ع ٣٢٣ / ١٣ / ٧٢ ٦١٤١١ - قطر
مكتب: ١٧٧٣٣٥ / ١٧٧٣٣٥	مكتب: ٢١٤٣٣٥ / ٢١٤٣٣٥	مكتب: ٣١٤٣٣٥ / ٣١٤٣٣٥	مكتب: ٤١٤٣٣٥ / ٤١٤٣٣٥	مكتب: ٥١٤٣٣٥ / ٥١٤٣٣٥	مكتب: ٦١٤٣٣٥ / ٦١٤٣٣٥
www.khatibalami.com	www.khatibalami.com	www.khatibalami.com	www.khatibalami.com	www.khatibalami.com	www.khatibalami.com

28 January 2012

TO WHOM IT MAY CONCERN

Encozen has been providing Nesma and Partners with contract and commercial management services and claims services since August 2010.

Encozen has served our head office as well as our Riyadh projects with diligence and professionalism.

For and on behalf of
Nesma and Partners Cont. Co. Ltd.



Imad Gholmieh
Chief Executive Officer





September 10, 2012

Subject : ENCOZEN

To whom it may concern;

This is to certify that Encozen has been providing Saudi Business Machines (SBM) with extension of time and associated costs services.

Encozen has been satisfactorily served us and we would not hesitate to recommend them for such services.

For and on behalf of SBM,

Andre Outayek
Country Operations & Control Manager
Network Solutions & Services (NSS)



sbm.com.sa

THE GENERAL MARKETING AND SERVICES REPRESENTATIVE OF IBM WORLD TRADE CORPORATION



AL Arrab Contracting Co.
(C.J.S.C)
General Contractors



شركة العرب للمقاولات
(مساهمة مقفلة)
مقاولون عامون

TO: ENCOZEN S.A.L OFF SHORE
ATT: Mr. Rami F. Al-Amerani

29 January 2012

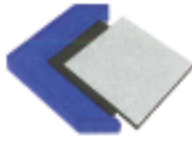
This is to certify that Encozen has been providing Al Arrab Contracting Company with contract and commercial management services since September 2010 up to date.

Encozen has served our corporate office as well as our projects with diligence and with the required level of quality.

For that, we would not hesitate to recommend Encozen for such services.

For and on Behalf of Al Arrab Contracting Company

Samer Arafa
Executive Vice President



Kulak Construction Co.
Kingdom of Saudi Arabia

April 2013

To ENCOZEN

To whom it may concern

This is to certify that Encozen has been providing Kulak Construction Co. with contract management services since Mid-2012. Encozen has been serving us with diligence and we would not hesitate to recommend Encozen for such services.

For and on Behalf of Kulak Construction.

Garo Keverian
Managing Partner

Handwritten signature of Garo Keverian in black ink, written over a blue circular stamp.



Almazaar St. Global block(2),Floor (8) P.O.Box 221575, Riyadh 11511 Tel: (01) 217 2406 Fax: (01)217 2477

C . R . 1010288568 - Membership No. 233137 admin@kulak-ksa.com - www.kulakco.com.tr



MAC Construction



Modern Arab Construction Co. Ltd.

P.O. Box 855 - Al-Khobar 31962, Saudi Arabia - Tel : (03) 882 2233 - Telefax: (03) 882 5804
E-mail: mac@maconstruct.com - Website: www.maconstruct.com

02 February 2012

TO WHOM IT MAY CONCERN

This is to certify that ENCOZEN has provided Modern Arab Construction Company Limited (MAC) with Quantity Surveying Services from May 2007 to October 2007.

ENCOZEN has satisfactorily served us and we would not hesitate to recommend them for such services.

For and on behalf of
Modern Arab Construction Company Limited

Dimitri G. Salameh
Senior Executive Vice President



CAPITAL S.R. 15,880,000 - C.R. 2769

RIYADH BRANCH: P.O. Box 7819 - Tel.: (01) 4776772. - Telex: 489524 MACOON SJ - Telefax: (01) 4780516



شركة الموارد للأغذية

MAWARID FOOD COMPANY

ص.ب ٥٥٧٢٢ - الرياض ١١٥٤٤ - المملكة العربية السعودية - تلفون: ٤٧٧٨١٤٤ - فاكس: ٤٧٦١١٣

P.O.Box 55722 - Riyadh 11544

Kingdom of Saudi Arabia - Tel.: 477-8144 - Fax: 476-1130

Date : January 30, 2012
Ref. No. : 2012-HCS-04
To : Mr. Rami F. Al-American
Managing Director
ENCOZEN
Fax#: 01 - 243 3769
From : Office of the Managing Director - MFC & Meed
Subject : ENCOZEN Services

Dear Rami,

I would like to extend my sincerest appreciation and thanks for the great experience and excellent quality services.

As a matter of satisfaction, Encozen has provided Mawarid Food Company with the best surveying services in Pizza Hut fit out projects in KSA during the months of January and February 2009. It has served with professionalism and we would not hesitate to work again with Encozen.

Keep in mind that your exceptional services is highly recognized and appreciated.

Best Regards,

Hassan Sultani



فرع شركة سييكونج إلكترونيك باور كونستراكتشن كورپوريشن
SEPCO III ELECTRIC POWER CONSTRUCTION CORPORATION BRANCH

January 2012

Encozen has been providing SEPCO III Electric Power Construction Corporation with contract and commercial management services since June 2011.

Encozen is serving our regional office as well as our Middle East – North Africa projects with professionalism and to our satisfaction.

We would not hesitate to recommend Encozen.

For and on behalf of SEPCO III,

Liu Wei
Vice President
President – MENA Region

SEPCO III ELECTRIC POWER
CONSTRUCTION CORPORATION BRANCH
فرع شركة سييكونج إلكترونيك باور
كونستراكتشن كورپوريشن

ص.ب. 57 رابغ 21911 المملكة العربية السعودية من.ب. 4602002854
P.O.Box 57 RABIGH 21911 K.S.A CR NO.4602002854

شركة السلامة



الشركة السعودية لمعدات السلامة

شركة ذات مسؤولية محدودة رأس مالها ١.٠٠٠.٠٠٠ ريال سعودي مقفول بالكامل
Saudi Enterprise for Safety Equipment
Company with Limited Liability Capital 1,000,000 S.R. Paid in Full
P.O.Box 17772
Riyadh 11494
Saudi Arabia
١٧٧٧٢
الرياض ١١٤٩٤
للمملكة العربية السعودية

REFERENCE CERTIFICATE

To whom it may concern,

January 30th 2012

Having received Encozen's services with regards to claims and contract management consultancy, I can attest that Mr. Americani and his team not only provided SESE with a timely and professional service, but Encozen introduced our project management team to new and effective procedures that now allow us to better scrutinize and implement contractual requirements early on, hence avoid any potential contractual disputes.

On a professional level, Mr. Americani has great integrity and is very dedicated and tireless in his efforts to achieve his set targets. On a personal level, I have come to know and respect Mr. Americani for his sincere and charismatic character.

With great honor, I certify that Encozen has provided SESE with exceptional claims services during 2009.

For and on Behalf of SESE,

Charles F. Sead
General Manager



Riyadh : C.C.No. 3435 - C.R.No. 1010073689
Tel. : (9661)-4760965 / 4783835 / 4783511
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E-mail: sese@sese-systems.com

الرياض - رقم الغرفة التجارية ٣٤٣٥ - سجل تجاري ١٠١٠٠٧٣٦٨٩
للقبول : ٤٧٨٣٥١١ / ٤٧٨٣٨٣٥ / ٤٧٦٠٩٦٥ - (٩٦٦١)
فاكس : ٤٧٦٧٦٧٠ - (٩٦٦١)
E-mail: sese@sese-systems.com

Drake & Scull Construction Saudi Arabia



شركة دريك أند سكل السعودية للإنشاءات

TO WHOM IT MAY CONCERN

January 2012

Encozen has been providing Drake & Scull Construction – Saudi Arabia with contract and commercial management and claims services since May 2010.

Encozen has served our corporate office as well as our projects with diligence and with the required level of quality.

For that, we would not hesitate to recommend Encozen for such services.

For and on Behalf of Drake & Scull Construction

Alaa A. Saed
Managing Director



OUR CONTACTS

Please Log on to our website www.encozen.com
for our full contact details

